

SCHUNDER

INTERIM MANAGEMENT, MENTORING, AND MORE



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Project Portfolio

Summary of notable completed challenges

Mr. László Schunder

[ˈlaːsloː], [ˈʃɒnde]

2026

Interim Plant Management

Time frame:

5 months

Client

- Building furniture industry

Original status

- The client's factory needed a plant manager immediately.

Objective

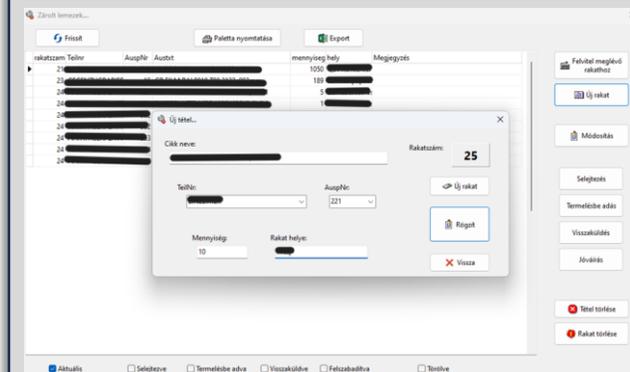
- Run the daily business
- Making the budget for 2026 and develop the mid-term investment plan for 2026 – 2030
- Improve procedures

Actions

- Process mapping
- Reorganization of production processes
- Reorganization of warehousing processes
- Introduction of a new work schedule to meet sudden increases in customer demand
- Maximum utilization of resources
- QA blocking process development

Results

- ✓ Output increased from 80,1pcs/h → 85,4pcs/h (+6,6%)
- ✓ Inventory reduced from 2,2m€ to 1,8m€. (-19%)
- ✓ IT based QA system implemented



MP&L Crisis management

Time frame:

6 months

Client

- TIER1 Automotive

Original status

- Customer audits fails.
 - Audit result: 40%
 - Logistic escalation went to lvl2

Objective

- Improve the efficiency of the MP&L organisation
- Closing Customer initiated action packages

Actions

- Full process mapping
- Writing 75 detailed work instruction,
- Making skill matrix and training materials
- Develop and implement a completely new warehouse structure in SAP and in physical location
- Identify, organise, manage and execute various action to improve the efficiency
- Develop and implement a cycle count procedure.

Results

- ✓ Audit result from **40%** → **90%**
- ✓ OEM logistic escalation level improved from lvl2 → lvl1
- ✓ Premium Freight cost reduction



- ✓ Warehouse stock accuracy increase



OEE improvement through industry 4.0 solutions

Time frame:

3,5 months

Client

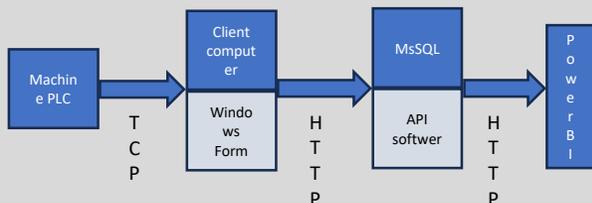
- TIER1 Automotive

Original status

- Line stop at Customer
- 51% OEE
- backlog equal to 3,5 days maximum capacity

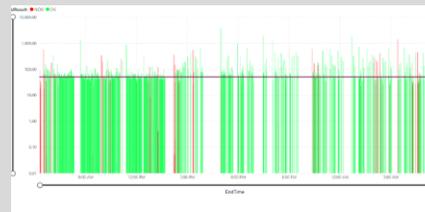
Objective

- Target OEE: 82,5%
- Eliminating the backlog



Actions

- Processes assessment
- Survey of data collection points
- Assessing the structure and quality of data to be extracted
- Designing data-driven, automated reports
- Data-driven decisions on the use of resources
- Development of operational actions and delivery to the client.



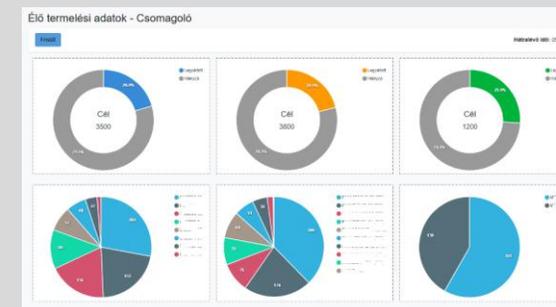
Results

KPI

- ✓ OEE: 86,28% (JAN07)
- ✓ Backlog: 0 days

System

- ✓ Automated reporting system
- ✓ Automated plan - fact comparison report



Recovery after bankruptcy

Time frame:

2 years

Client

Heavy – machinery manufacturer

Original status

- The company went bankrupt in 2020.
- The work re-started in 2021.
- All areas of the supply chain have become dysfunctional.
- Working efficiency was low

Ojective

- Increase the efficiency of SC , reducing the material cost
- Increase the efficiency of labour force.

Actions

In Supply Chain

- Restructure the whole organisation
- New agreements and contracts with suppliers
- Complete restart and redesign of processes

In Production

- Introduction of an individual performance measurement system
- Machine modernisation and automation
- Optimisation and automation of design activities.
- Definition and introduction of new business lines
- Management of a 15m EUR development investment

Results

Main KPI

- ✓ Material efficiency ratio (Net revenue / material cost)
- ✓ Revenue/FTE (mrd HUF)

	2021	2023
Net Revenue (mrd HUF)	22,75	71,50
Material Cost (mrd HUF)	17,04	38,02
FTE	296	376
Material Efficiency Ratio	1,34	1,88
Revenue/FTE (mrd HUF)	0,08	0,19

Revenue/FTE (mrd HUF)



Material Efficiency Ratio



Designing and build-up a Supply Chain

Time frame:

2 years

Client

- TIER1 automotive

Original status

- Greenfield investment
- Failed customer audit
- The year-end inventory was not accepted by the auditor

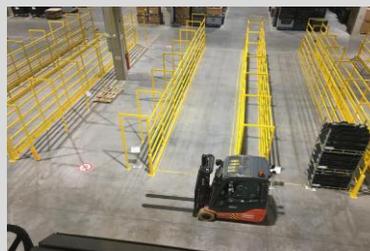
Objective

- Obtaining customer approvals



Actions

- Build – up operative purchasing organisation
- Build – up production planning organisation
- Build – up customer service organisation
- Build – up logistic organisation
- Plan, reorganise and build-up new warehouse
- Implementing customer requirements
- Serving 14 locations of 7 customers



Results

KPI

- ✓ Yearly inventory accuracy: 99,8%
- ✓ FTE optimisation: -21%
- ✓ Dead stock: -1,5 mrd HUF
- ✓ Success of qualification audits



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Thank you for your Attention!

Your expert:

Mr. Schunder László
+36 70 626 81 46
schunder.hu

Interim manager with 20+ years experience. Crisis management, OEE improvement, process development as well as automatization and company cyborgisation.